アストリアインベスターフォーラム

September 2012

Simultaneous Translation Provided During Part I

Astoria Investor Forum

Friday, September 21, 2012 Venue: Gakushikaikan

From 13:00 (Registration Opens 12:30)

Part I: Conference 13:00 to 15:45 (simultaneous translation provided)					
Sho	Short speeches shall cover topics such as asset class, market and market outlook				
Time	All Audience Inclusive Event Room 202	LAP			
12:30	Registration Opens	0:30			
13:00	Welcome & Orientation by Astoria Consulting	0:05			
13:05	Keynote Address:Private Equity: A Sectoral Overview and Outlook by Bruno E. Raschle, Adveq Management	0:25			
13:30	Short Presentations on Income Strategies (Infrastructure, Mezzanine) by Rob Gregor, Balfour Beatty Infrastructure Partners; and Barry Lau, Gen2 Partners	0:40			
14:10	Short Presentations on Growth Strategies (Asian Growth Strategies) by KB Chandrasekar, Asiabridge Capital; and Ketan Patel, Greater Pacific Capital	0:40			
14:50	Institutional Investor Panel: Analyzing CalPERS' New Allocation Bucket Investing – Will it work for investors in Japan? Panelists: Hideya Sadanaga, Nissey Asset Management; Noriyuki Morimoto, HC Asset Management; Yoshihiro Mine, Daiwa Fund Consulting; and Moderator: Joji Takeuchi, Brightrust PE Japan	0:40			
15:30	Short Break Room 201	0:15			
Part II: Institutional Investor Workshops/Reception 15:45 to 18:30					
Session topics shall include detailed investment strategy, investment team and fund					

information & other					
LP Workshop (Institutional Investor Only Sessions) (English-language Spoken)					
Time	Growth Global	Growth by Regions Income		LAP	
15:45		Asiabridge Capital - Room 307	Balfour Beatty Infrastructure Partners - Room 306	0:45	
16:45	Adveq Management - Room 307	Earlybird Venture Capital - Room 309	Gen2 Partners – Room 306	0:45	
17:30	17:30 Cocktail Reception (All Audience Inclusive Event) Room 201 1:00				
Part III: Invitation Only Event 18:30 to 20:30					

18:30

Sit Down Dinner Room 202

2:00

* Note: Program shown above are subject to change without prior notice

Co-sponsors



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THE CAMELOT GROUP®

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Part I: Conference 13:00 to 15:45 (simultaneous translation provided)

12:30 Registration Opens 13:00 Welcome & Orientation 13:10 Opening Speech

A Sectoral Overview on Private Equity



Bruno E. Raschle Founder & Executive Chairman, Adveg Management

Bruno is responsible for defining the strategic direction of Adveg and for the firm's business development in Asia. He is also a member of the Investment Committee. Before founding Adveg in 1997, Bruno was the

founder and Managing Director of the MC Partners fund of funds investment programs at Motor Columbus, Switzerland. Bruno's operational experience includes the management of start-up, turn-around and expansion opportunities in various industries on different continents. Bruno holds an MSc in Construction Engineering from the Swiss Federal Institute of Technology (ETH) and an MSc in Industrial Engineering from Stanford University.

Short Presentations on Infrastructure & 13:30 Mezzanine Strategies



Rob Gregor Managing Partner Balfour Beatty Infrastructure Partners Rob is the Managing Partner of Balfour

Beatty Infrastructure Partners LLP and is responsible for the overall management of the investment advisory business. Previously, Rob was Head of European

Infrastructure at AMP Capital Investors, where he was responsible for managing the European infrastructure investment business, which he was instrumental in founding in 2005. Rob has acted as a director on the boards of a number of infrastructure investments, including Compana Logstica de Hidrocarburos, Angel Trains, Alpha Trains, Thames Water and the Secondary Market Infrastructure Fund.



Barry Lau Partner & CIO **Gen2 Partners**

Mr. Lau is a co-founder and a Managing Partner of Gen2 Partners. He was previously Head of Fund Derivatives Asia at BNP Paribas (HK) and

managed a US\$2 billion portfolio of collateralized loans. He was also formerly Head of Fund Derivatives Asia at ABN AMRO (HK/LDN) focused on creating PE funds. He was formerly a lawyer at Clifford Chance LLP, London, focused on private equity. Mr. Lau co-authored the British Venture Capital Association guidance notes as well as numerous trade journals on venture capital investing in China. Mr. Lau obtained his law degree from University College London.

Short Presentations on Asian Growth Strategies <u>14 :10</u>



KB Chandrasekar **Founder & Chief Executive** Asiabridge

Mr. Chandrasekar founded Asiabridge Capital in 2007, after a 30-year career mostly with HSBC. As

the former Head of Corporate Strategy and Development for HSBC, he originated and managed multiple acquisitions and pioneering award winning JVs and strategic investments in excess of US\$5B in financial institutions across Asia; as well as formulated growth strategies for over 20 countries. Till recently, he was also a Senior Adviser, Asia-Pacific to McKinsey covering strategy, new markets and business reviews for financial institutions and corporate groups. He is currently a member of several boards of leading financial institutions in Asia and Europe.



Ketan Patel **CEO and Founder** Greater Pacific Capital

Ketan is the CEO and Founder of Greater Pacific Capital, an investment firm focused on the high growth markets of India and China. The Firm is distinguished by its ability to originate powerful

ideas and themes for countries, industries and companies. Previously Ketan was a Managing Director in Goldman Sachs. He founded and developed Goldman Sach's Strategic Group focused on Strategic Counsel to key global clients of the firm from the corporate, investing and government arena. Prior to joining Goldman Sachs he was a Board Member of KPMG, head of Business Transformation Strategy Consulting and Implementation.

14:50 Institutional Investor Panel: Analysing CalPERS' New Allocation Bucket Investing – Will it work for investors in Japan?



Hideya Sadanaga

General Manager & Head of Product Development, External fund **Investment & Cash Management** Nissay Asset Management Co.

Currently Hideya Sadanaga works out of Nissay Asset Management, and responsible for planning

and launching in-house and third-party managed products for institutional and retail customers and also investing & monitoring for various thirdparty managed funds that range from traditional to alternative. Until March 2011 he was Deputy GM for the Credit & Alternative Investment Dept. of Nippon Life, where he oversaw and planned investments in PE, HF, and credit funds. Previously, he had been instrumental in constructing Nippon Life's private equity portfolio, leading commitments of over \$1B in numerous PE funds. Hideya graduated from the University of Tokyo Law (1990), Univ. of Michigan LL.M (1999)



Noriyuki Morimoto **Chief Executive Officer** HC Asset Management

Noriyuki Morimoto founded HC Asset Management in November 2002. As a pioneer investment consultant in Japan, he established the investment consulting business of Watson Wyatt K.K. (Tokyo

Office) in 1990, where he was Director & Consultant for 13 years. His responsibilities also included Benefit consulting and Financial Services consulting. Prior to joining Watson Wyatt, he was responsible for foreign fixed income investment, asset allocation and investment strategy at Mitsui Life Insurance Co., where he managed assets for the company's variable life products and group annuities as a fund manager. He spent 2 and half years in London managing fixed income assets. He started his investment career as Japanese equity analyst at Mitsui Life in 1983. Bachelor of Arts(Philosophy), University of Tokyo (1981).



Yoshihiro Mine Pension Fund Consultant Pension Investing Consulting Dept. **Daiwa Fund Consulting**

Originally joined Daiwa Research Institute. In 1995 he was first assigned to system development work on macro-economic financial

statistics data processing for securities companies. Since 2001, Mr. Mine provides consultation work on defined benefit pension funds at the pension investing consulting department of Daiwa Fund Consulting. Graduated with BS from Rikkyo University.

<u>14:50</u> Institutional Investor Panel: Analysing CalPERS' New Allocation Bucket Investing – Will it work for investors in Japan?



Moderator: Joji Takeuchi, CEO Brightrust PE Japan

Mr. Takeuchi co-founded Brightrust PE Japan in 2007. Brightrust conducts research on Japanese private equity and provides investment advisory to Japanese and non-Japanese investors. Brightrust also sources secondary and

co-investment opportunities for overseas investors. Prior to establishing

Brightrust, Mr. Takeuchi was a partner at Konomi, Inc., a boutique investment bank in Tokyo. Before that, he was a global co-head of trading at General Re Financial Products, a subsidiary of a Berkshire Hathaway Company General Re Corporation. After establishing GRFP Tokyo in 1991 and GRFP Hong Kong in 1996, he was responsible for GRFP's Asia–Pacific business. He began his professional career at Overseas Economic Cooperation Fund of Japan in 1983. Mr. Takeuchi holds B.A. from Tokyo University and M.A. from Sydney University.

Part II: Institutional Investor Workshops 15:45 to18:30 & Cocktail Reception (Presentations Made in English)

Time	Growth Global	Growth by Regions	Income	
15:45 (45 min)		KB Chandrasekar Founder & Chief Executive Asiabridge Capital 	Room 306 Rob Gregor Managing Partner Balfour Beatty Infrastructure Partners See Personal Bio Above	All Audience Inclusive
16:45 (45 min)	Room 307 David Seex Head of Asia Pacific Adveq Management See Personal Bio Below	Room 309 Dr. Hendrik Brandis Co-founder and Partner Earlybird Venture Capital See Personal Bio Below	Room 306 Barry Lau Partner & CIO Gen2 Partners See Personal Bio Above & Conor MacNamara Partner Gen2 Partners See Personal Bio Below	Meeting Space Provided
17:30 (60 min)	Cocktail Reception – including a short speech by Earlybird Venture Capital (All Audience Inclusive Event)			

Speakers Bio (Breakout Sessions)

David Seex, Head of Asia Pacific Adveq Management

David Seex is Head of Asia Pacific at Adveq. In this role he is responsible for investor relations, marketing and business development in the region. He is a director and responsible officer of Adveq Management Hong Kong Limited. Before joining Adveq David was CEO of RAB Capital in Asia. Prior to that he was Head of Citigroup Alternative Investments Asia, and was a member of the founding management team serving on both the division's management and operating committees. His main responsibility was leading the build-up of the firm's investor franchise in the region. David has a BA in Latin and Ancient History from the University of Exeter and an MBA from Columbia Business School.

Dr. Hendrik Brandis, Managing Partner Earlybird Venture Capital

Co-founder and partner of Earlybird; Board member of EVCA and past chairman of the EVCA Venture Capital Platform Council. More than 17 years experience as investor and entrepreneur; focus on web/cloud-enabled services and telecom. Most successful exits: <u>element 5</u> to Digital River (NASDAQ:DRIV); <u>Dianoema</u> (Milan: NOE.MI); <u>dooyoo.de</u> to Le

Guide.com S.A. Board member of <u>B2X Care Solutions</u>, <u>nfon</u>, and <u>carpooling.com</u>; chairman of the board of <u>simfy</u>. Co-founder of GMM; Partner with McKinsey & Co.; project manager with EADS (Messerschmidt Boelkow-Blohm)



Conor MacNamara, Partner Head of Business Development Gen2 Partners Japan KK

Prior to joining Gen2, Mr. MacNamara was Asia Co-Head of Credit & Alternative Marketing and Japan Head of Fund Linked Derivatives at ABN

AMRO Securities Tokyo. As the Co-Head Credit & Alternative Marketing in Asia, Mr. MacNamara was in charge of originating and structuring structured credit products and alternative fund derivatives into Japan. Prior to working at ABN AMRO, Mr. MacNamara was a director of Structured Product Sales Asia & Middle East for Standard Chartered Bank in Singapore and Dubai. Mr. MacNamara studied undergraduate Commerce (B.Comm Hons) and went on to graduate with a Masters of Business Studies (MBS Hons) in Banking & Finance from The University College Dublin (UCD).



Greetings by Lawrence Penn, III The Camelot Group

A military officer turned financier, Lawrence Penn is a Managing Director at The Camelot Group, a Private Equity Investment and Advisory firm that provides investment and advisory services to Fortune 2000 companies and institutional investors worldwide. Since inception, The Camelot Group has executed over \$10 billion in transactions and has managed capital for institutions, governments, pension funds and family whose net worth cumulatively exceeds \$500 billion. Mr. Penn was previously an Investment Banker at Lazard and a Portfolio Manager in the Private Equity Group of JP Morgan Investment Management (JPMIM) where he managed committed and invested capital and served on the Advisory Boards of several private equity groups.

Astoria Investor Forum 2012 About Our Sponsors



Founded in 1997, Adveq is a leading asset manager investing in private equity and real asset funds globally. It offers specialized investment solutions which allow the firm's clients to access select private market segments globally. To date, Adveq has invested in more than 300 funds on behalf of its clients and generated consistent returns throughout economic cycles. Adveq's client base comprises institutional investors such as pension funds, insurance companies, family offices and other financial institutions located in Europe, North America and the Asia-Pacific region. Many of Adveq's investors are repeat, long-term clients with whom the firm has developed a role as a trusted partner for private market investing. Adveq has offices in Zurich, Frankfurt, New York, Beijing, Shanghai and Hong Kong, as well as a representative office in Sydney.

Asiabridge



Asiabridge provides capital for mid-sized companies with quality management teams, across high growth sectors in Asia. Founding investors are blue chip institutions from Asia and Europe with cumulative market capitalization exceeding USD150bn and operations in over 35 countries. We benefit from the experience and capabilities of our team across multiple geographies and sectors; besides leveraging the network of our partners. We have a strong track record in sectors such as financial services, healthcare, retailing, etc. With focus on capital growth, portfolio companies have high quality management teams with ability to generate growth for an acceptable risk profile - optimising risk-reward-liquidity.

Balfour Beatty Infrastructure Partners LLP (BBIP) is an operator-led infrastructure investment firm, managed by a dedicated team of experienced infrastructure investment professionals and supported by the global platform of a world-class infrastructure services business. BBIP provides investment services to investors in infrastructure assets in the energy, transport and utilities sectors in Europe and North America

EARLYBIRD

Established in 1997 Earlybird currently manages \$700 million in assets and is a leading European venture capital firm active in technology venture investing. Since its inception, Earlybird has invested in many companies which have sparked some of the most significant innovations in business and technology and resulted in large scale (\$1bn+) IPOs and trade sales. Earlybird's active portfolio currently includes more than 20 companies in the consumer internet and enterprise services space such as B2X Care Solutions, Carpooling.com, Crowdpark, Madvertise, nfon, Peak Games, Smava and Socialbakers. Further information is available at www.earlybird.com

Astoria Investor Forum 2012 About Our Sponsors

GEN2 PARTNERS

Gen2 Partners is an independent Asian asset management firm with US\$500 million AUM and 30 professionals based in offices in Hong Kong, Tokyo, Beijing and Xiamen. Gen2 Partners is primarily focused on North Asia, managing both liquid and private investments. On the private investment side, Gen2 Partners has a very deep team with 6 people in the investment team based in Hong Kong, 2 senior advisors, 3 senior members in the Investment Committee and a 6 person servicing team based in Beijing and Xiamin. Gen2's PE strategy is to generate equity-like returns with credit-like downside protection, together with a shallow "J-Curve".

GREATER PACIFIC

Greater Pacific Capital (GPC) is an investment firm designed to capture investing opportunities in the high growth countries of India and China, using the skills of an experienced core team originally from Goldman Sachs. In both its target regions, GPC is distinguished by its approach: the firm finds and creates "special situations" from which it can create new value for its investors and investee companies. GPC's approach focuses on the track record and personality of entrepreneurs, the industrial logic of companies, the positioning in the spectrum of opportunity, and risk and the price and terms of entry and exit.

THE CAMELOT GROUP®

The Camelot Group is an Investment and Advisory firm that provides independent and sophisticated advice to institutions, corporations, governments, and individuals in the Alternative Asset and Private Equity Industries. We focus on long-term relationships, consistent advisory practices and precise execution of transactions. Our professionals have been trusted advisors to Corporations, Institutions, Limited Partners, and General Partners around the globe. Our Investment and Advisory practice focuses on the acquisitions of limited partner interests, portfolios of direct investments, and Corporate Assets in the Alternative Asset and Private Equity markets. Our professionals, partners, and industry contacts are our most valuable resources.

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August 2, 2012 Hal Morimoto, Managing Director, Astoria Consulting Inc.

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Astoria Investor Forum Registration Form

FAX:03-6310-0778

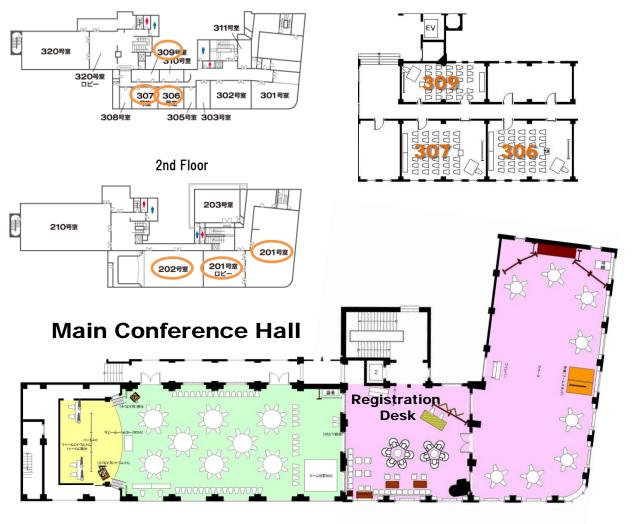
Or send this information by email to: apef_admin@astoriacg.com

Step 1: Choose An Appropriate Business Type Shown Below:								
Pension Investor Pension Consultant, Rating Company Gold Pass Balance Sheet Investor – Qualified Institutional Financial Investors such as Banks and Insurance Co., Go to Step 3 & 4								
 Discretionary Ir Trust Banks 	□ Financial Instrument Business (FIB)-Type 1 □ FIBs-Type 2 □ FIIBs (Brokerage Business) Platinum Pass □ Discretionary Investment Managers (fiduciaries for pension investors) □ Investment Advisors Preferred Guest Pass □ Trust Banks □ Fund Managers (DIMs) □ Auditors □ Attorneys Cocktail & Dinner							
Step 2: Please C	Choose An A	ppropriate Pass	From Below	:				
Fees Participating Events								
Pass Typ	105	Excl. 5% tax	Part-I Panel	Part-II LP Workshop/Cockta	il Part-III Dinne	r		
Platinum Pass		US\$900.00	0	O *2 O				
Gold Pass		Free Invitation	0	0	0	Go to Step 3 & 4		
Preferred Guest Pa	ass*1	Free Invitation	0	0	×*3			
Preferred Guest Di	inner Pass	US\$180.00	×	×	0	Go to Contact		
Cocktail & Dinner	Pass	US\$360.00	×	Cocktail Reception Only	0	Details		
 *1: You may apply this pass if you could enter into a potential collaboration with any of the conference sponsors. Please note the company name from which you wish to obtain a preferred guest pass – Astoria shall make arrangement for up to 2 individuals for each registering company: *2: If you are a fund manager or a non-LP delegate, host company of the LP Workshop must approve your participation. *3: Holders of "Preferred Guest Pass" must obtain Dinner Pass separately. 								
(MUST) Step 3: I	Please Select	(✔) LP Only Wo	kshops You A	re Attending. Multiple C	hoice Possible.			
Time	Track A: Growth Track B: Growth by Regions Track C: Income							
15:45-16:30				Asiabridge Capital		Balfour Beatty Infrastructure Partners		
16:45-17:30	0 D Adveq Management		Earlybird Venture Capital Gen2 Partner		S			
17:30-18:30	17:30-18:30 Cocktail Reception (All Audience Inclusive)							
(RSVP) Step 4: Sit Down Dinner from 18:30 – 20:30 (for those who have GOLD and PLATINUM Passes)								
Yes, I will participate. No, I will not participate								
Contact Details								
♦Note: All delegates are required to have read, understood and am in agreement with terms explained in the "Guidelines of Handling of Personal Information" and "Disclaimer" before proceeding to register in the Astoria Investor Forum.								
◆Full Name (MUST):								
◆Email (MUST):@								
◆Company Name (MUST):								
◆Dept. & Job Title:								
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Registration Deadline: September 14, 2012								

Please send return this application form by fax (FAX:03-6310-0778) or by email (Email: apef_admin@astoriacg.com) to us. Your registration certificate will be emailed to you about 1 week before the event date. Invoice will be sent to you immediately. Please complete your payment before the event date. We will not reimburse your registration fee, but will accept a substitute person to attend the event.

ΜΕΜΟ

Conference Venue: GAKUSHIKAIKAN



Breakout Sessions Will Be Organized on the 3rd Floor

Main Hall Dinner Reception

Networking Coffee Break Cocktail Reception

About the Organizer



Astoria Consulting organizes educational conferences for the financial investors and pension investors in Tokyo since 2001. The flagship event is called Astoria Private Equity Investment Forum which was launched in September 2002. Following a successful conclusion of the Astoria Investor Forum (AIF) which was a joint organization between Astoria and AL-IN publication, Astoria has launched a new series of conference called Astoria Investor Forum since January 2012 to further develop educational and networking opportunities between institutional investors and fund managers in the alternative assets.

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